



The Landscape of **Louisiana** Higher Education



LSU



UNIVERSITY OF
LOUISIANA
SYSTEM

Louisiana Board of Regents

The Board of Regents coordinates the efforts of the state's 33 public degree-granting institutions through planning, policy-making, and operations. The 1974 Louisiana Constitution gives the Board of Regents the following authority:

- ✓ *To review or eliminate* existing degree programs or departments;
- ✓ *To approve, disapprove, or modify* proposed academic programs or departments;
- ✓ *To study both the need for and feasibility of* new postsecondary institutions as well as the conversion of existing schools into campuses offering more advanced courses of study;
- ✓ *To formulate and update* a master plan for higher education (which must include a higher education funding formula); and
- ✓ *To review annual budget proposals* for the operating and capital needs of each public institution.

HOW IS HIGHER EDUCATION STRUCTURED IN LA?



BOARD OF REGENTS

LSU SYSTEM

LSU A&M
LSU - ALEXANDRIA
LSU - EUNICE
LSU - SHREVEPORT
LSUHSC-NO
LSUHSC-SHREVEPORT
PENNINGTON



SOUTHERN U SYSTEM

SU A&M
SU AG. RESEARCH CENTER
SU LAW CENTER
SU - NEW ORLEANS
SU - SHREVEPORT



U OF LA SYSTEM

GRAMBLING
LA TECH
MCNEESE
NICHOLLS
NORTHWESTERN
SOUTHEASTERN
U OF L - LAFAYETTE
U OF L - MONROE
UNO



LCTC SYSTEM

BATON ROUGE CC
BOSSIER PARISH CC
CENTRAL LA TCC
DELGADO CC
FLETCHER TCC
LA DELTA CC
NORTHSHORE TCC
NORTHWEST LA TC
NUNEZ CC
RIVER PARISHES CC
SOUTH CENTRAL LA TC
SOUTH LA CC
SOWELA TCC



LEARNING
CENTERS

LONI

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LOUIS

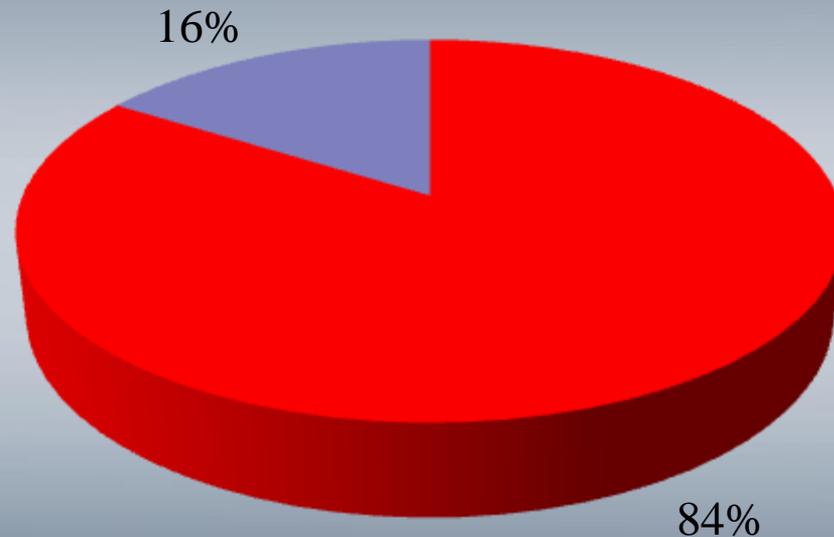
LUMCON

MEDIFUND

PROPRIETARY
SCHOOLS

Louisiana Graduates for Louisiana Jobs

Louisiana's High-Demand Job Openings



- Post-Secondary Credential or Some College Required
- High School Diploma or Less

1.1 million Louisianians can not meet the basic requirements to apply for Louisiana's top jobs.



Louisiana Higher Education's Lack of Funding Stability

Louisiana Topping The Wrong List

Leading the Nation in Higher Education Disinvestment



State support for higher education has been

reduced by nearly **44%** and nearly

20% considering all sources of funding.

Budget Cuts = Increased Tuition & Fees

- **Since 08-09:**
 - Tuition and fees have increased approximately 99% while funding has been reduced (44% state / nearly 20% all sources).
 - Cost burdens for higher education has shifted from the state to students and families.

• **Tuition & Fee Increases**
4-year institutions

+\$3,646

• **Tuition & Fee Increases**
2-year institutions

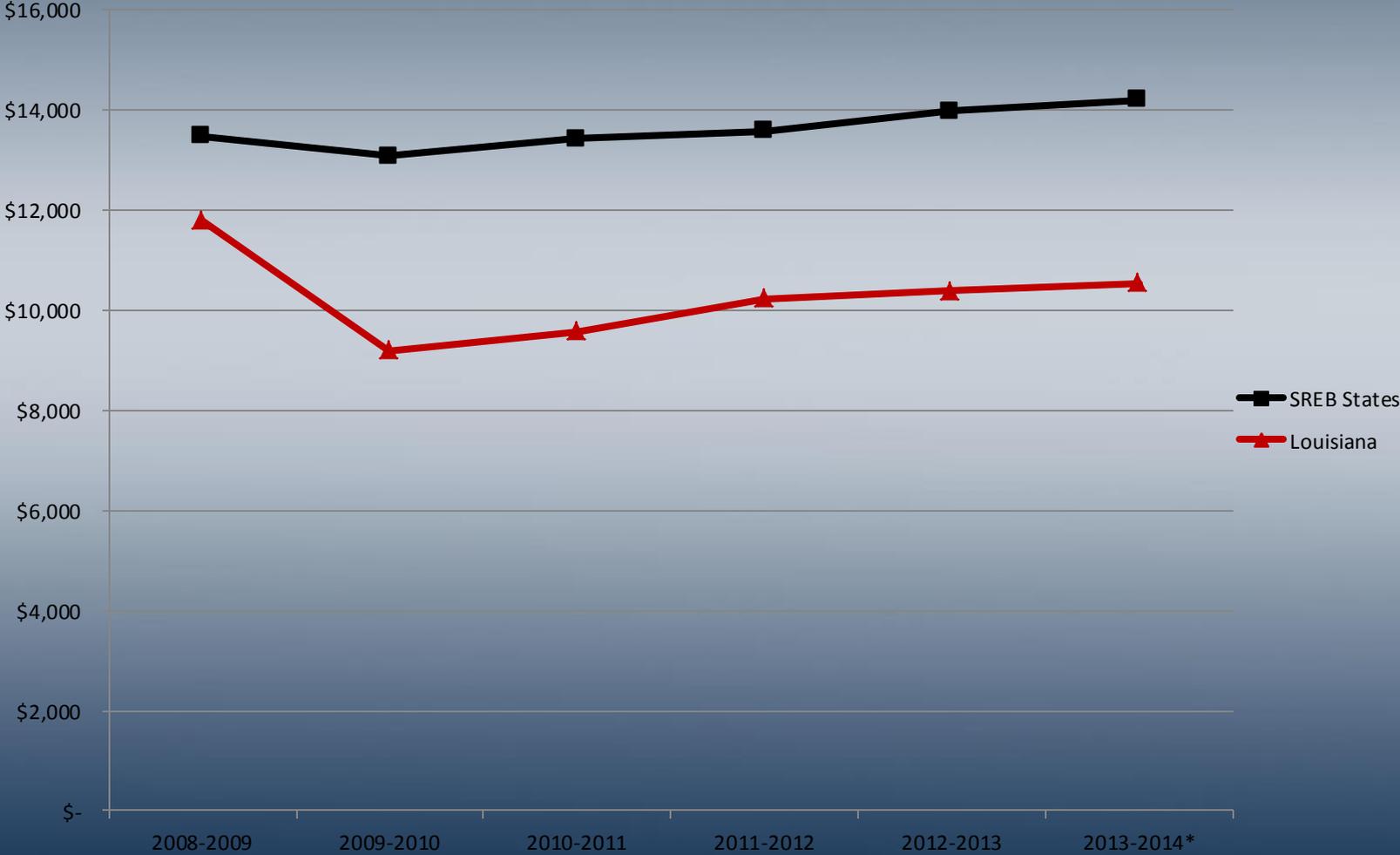
+\$1,821

*Based on annual average per full-time student

Source: Board of Regents Average Tuition and Fees Comparison

Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average

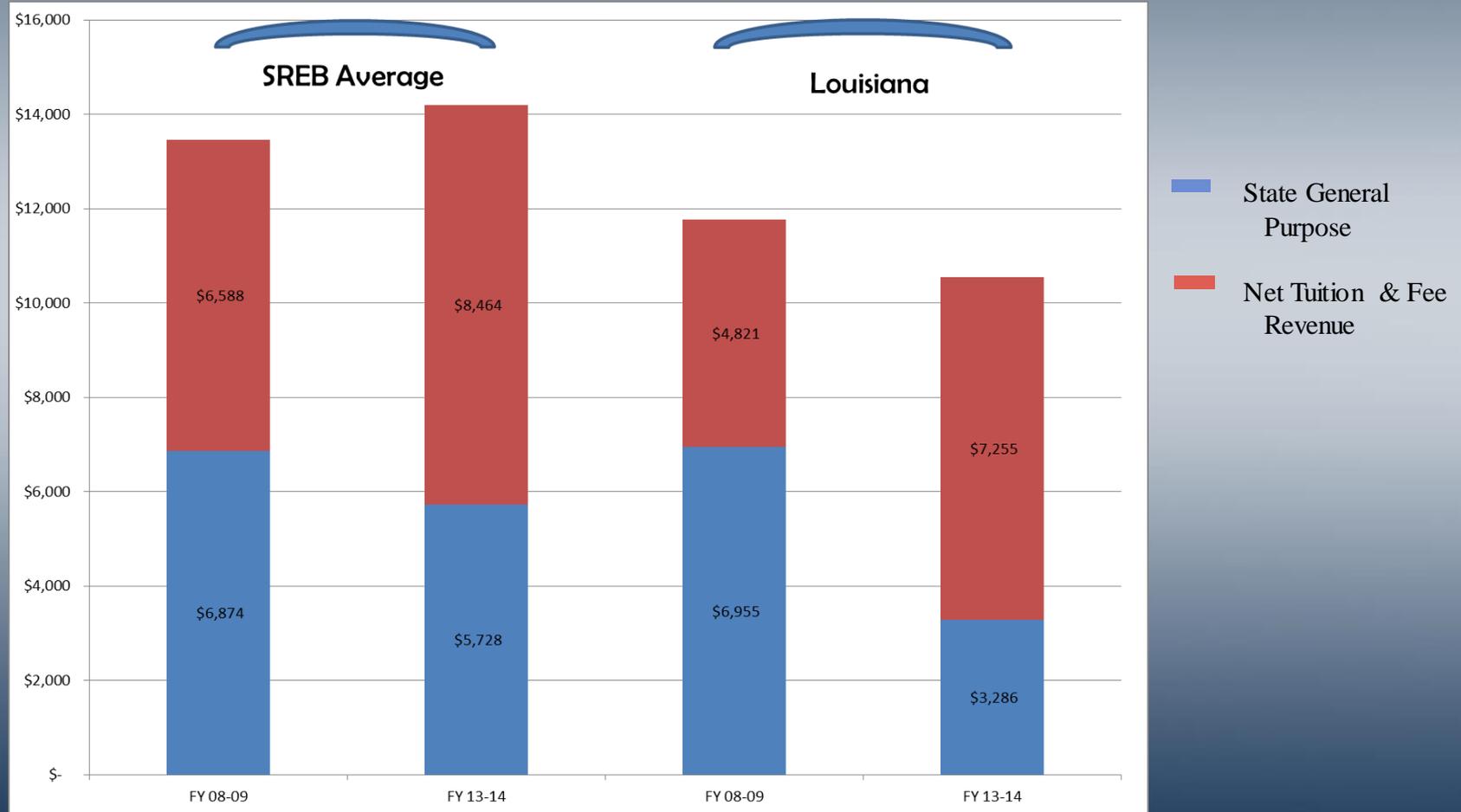
(All 4-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student

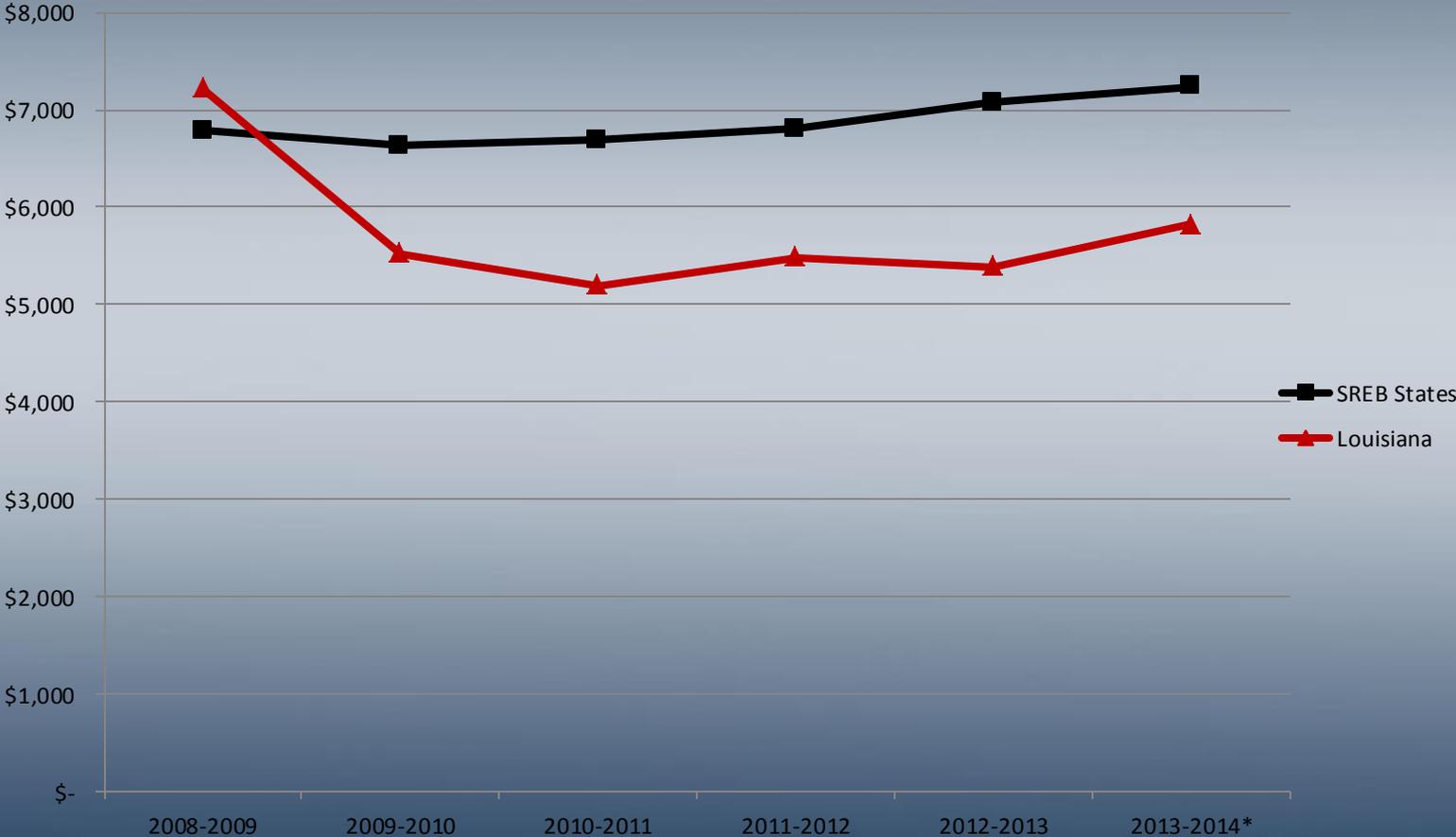
(All 4-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average

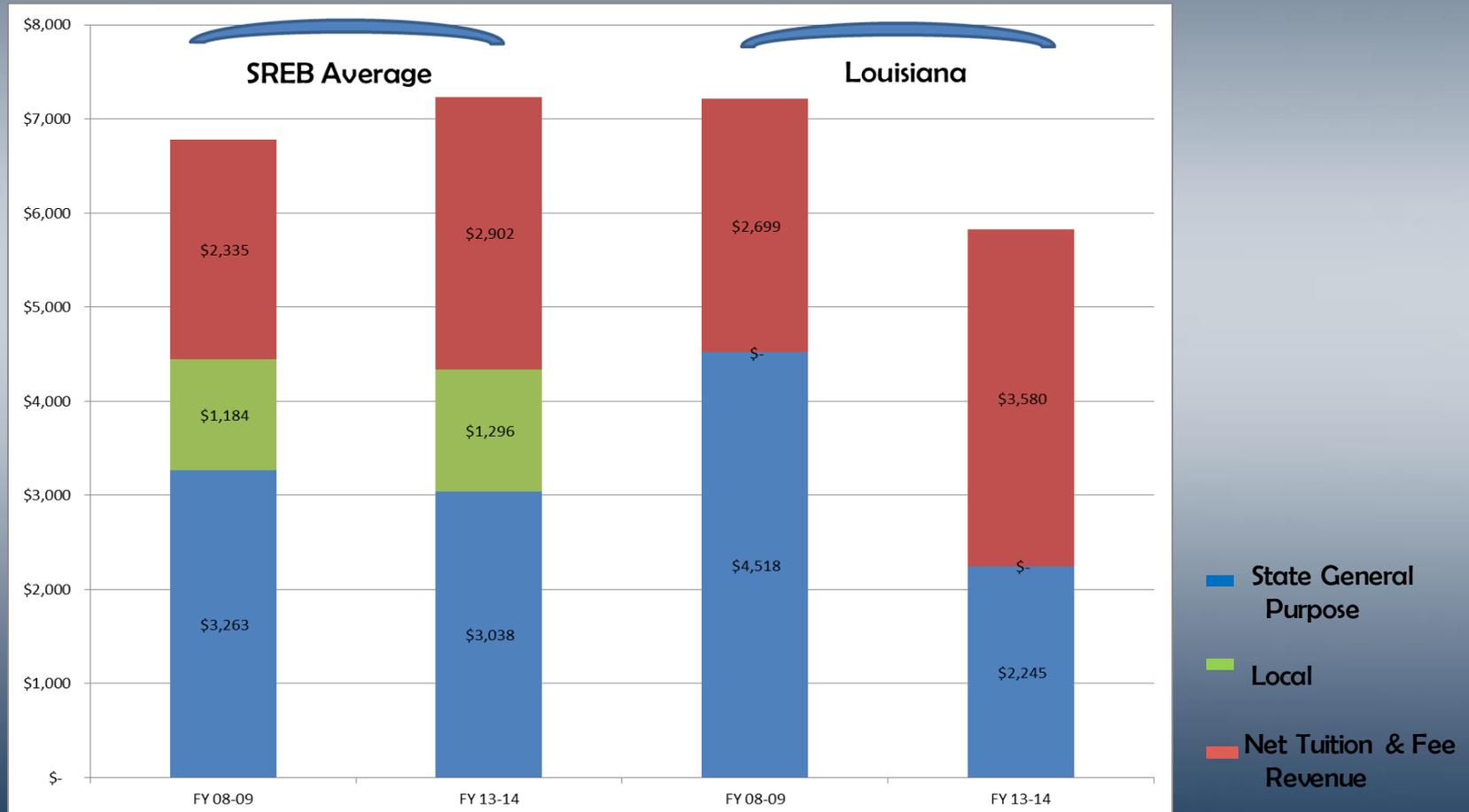
(All 2-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student

(All 2-Year Institutions)



Source: Source: SREB Southern Regional Education Board

Louisiana Higher Education: The True Picture

Higher Education Institutions (Excluding LOSFA and Hospitals)

Fiscal Year	Total State Funds	Self Generated Funds	Federal Funds and Interagency Transfers	Total
FY 08-09	\$1,571,583,691	\$721,868,856	\$142,575,679	\$2,436,028,226
<i>FY 08-09 Mandated Costs Paid Back To The State</i>				<i>(\$443,993,827)</i>
<i>*FY 08-09 Scholarships and Fellowships</i>				<i>(\$110,069,018)</i>
<i>Dollars available for operations</i>				<i>\$1,881,965,381</i>
Fiscal Year	Total State Funds	Self Generated Funds	Federal Funds and Interagency Transfers	Total
FY 15-16	\$887,827,220	\$1,326,573,254	\$67,827,247	\$2,282,227,721
<i>FY 15-16 Mandated Costs Paid Back To The State</i>				<i>(\$560,925,673)</i>
<i>*FY 15-16 Scholarships and Fellowships</i>				<i>(\$192,287,541)</i>
<i>Dollars available for operations</i>				<i>\$1,529,014,507</i>
Change in 8 years, \$352.9M Less for operations				<i>(\$352,950,874)</i>
<i>FY 08-09 Fall Enrollment</i>		210,685	<i>FY 08-09 EMPLOYEES</i>	31,749
<i>FY 15-16 Fall Enrollment</i>		215,170	<i>FY 15-16 EMPLOYEES</i>	26,779
<i>More Students Enrolled</i>		4,485	<i>Less FTE Employees</i>	<i>-4,971 (-16%)</i>

Note: Self generated funds include \$123 million of TOPS awards in FY 09 and \$265 million in FY 16.

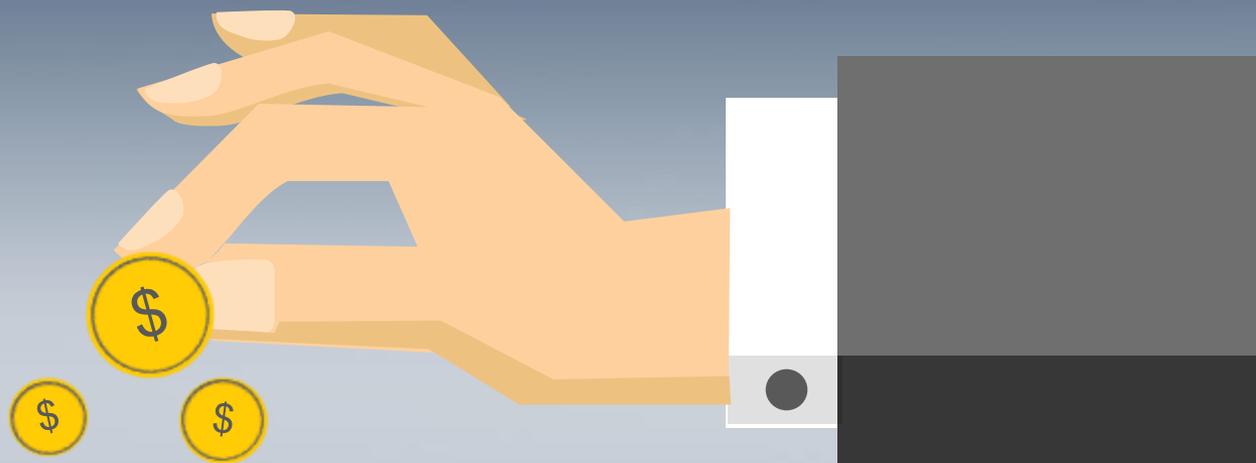
*Institutions provide scholarships/fellowships to attract the best students and to abide by legislative mandates at the expense of not receiving all budgeted tuition/fees.

HIGHER EDUCATION MANDATED COSTS EXCEED \$550M

63 cents of every dollar allocated to Higher Education now goes back to the state for mandated costs

	FY 2008-09	FY 2015-16	\$ Change	% Change
Office of Risk Management	\$53,307,971	\$51,380,489	(\$1,927,482)	-3.61%
Civil Service/CPTP	\$1,279,386	\$1,200,316	(\$79,070)	-6.18%
Legislative Auditor	\$4,071,238	\$6,134,442	\$2,148,237	53.89%
LASERS	\$61,583,411	\$66,037,417	\$4,454,006	7.23%
Teachers'	\$131,227,496	\$214,190,296	\$82,962,800	63.22%
Other Retirement	\$18,984,958	\$26,286,551	\$7,301,593	38.46%
Group Insurance – Active	\$115,175,382	\$109,044,869	(\$6,130,513)	-5.32
Group Insurance - Retirees	\$58,449,018	\$80,678,685	\$22,229,667	38.03%
LCTCS (Other)	\$0	\$344,814	\$344,814	100%
EACMC – Retiree/ORM	\$0	\$3,424,035	\$3,424,035	100%
HPLMC – Retiree/ORM	\$0	\$2,203,769	\$2,203,759	100%
Total	\$444,078,860	\$560,925,673	\$116,931,846	26.35%

63¢ of every \$1 in state higher education funding goes to back to the state for mandated costs



State Support	\$887,827,220
Mandated Costs	<u>- \$560,925,673</u>
	\$326,901,547

Remaining state support for higher education

*State support number includes LCTCS pass through and rapid response funds

Source: Board of Regents Average Tuition and Fees Comparison

Deferred Maintenance



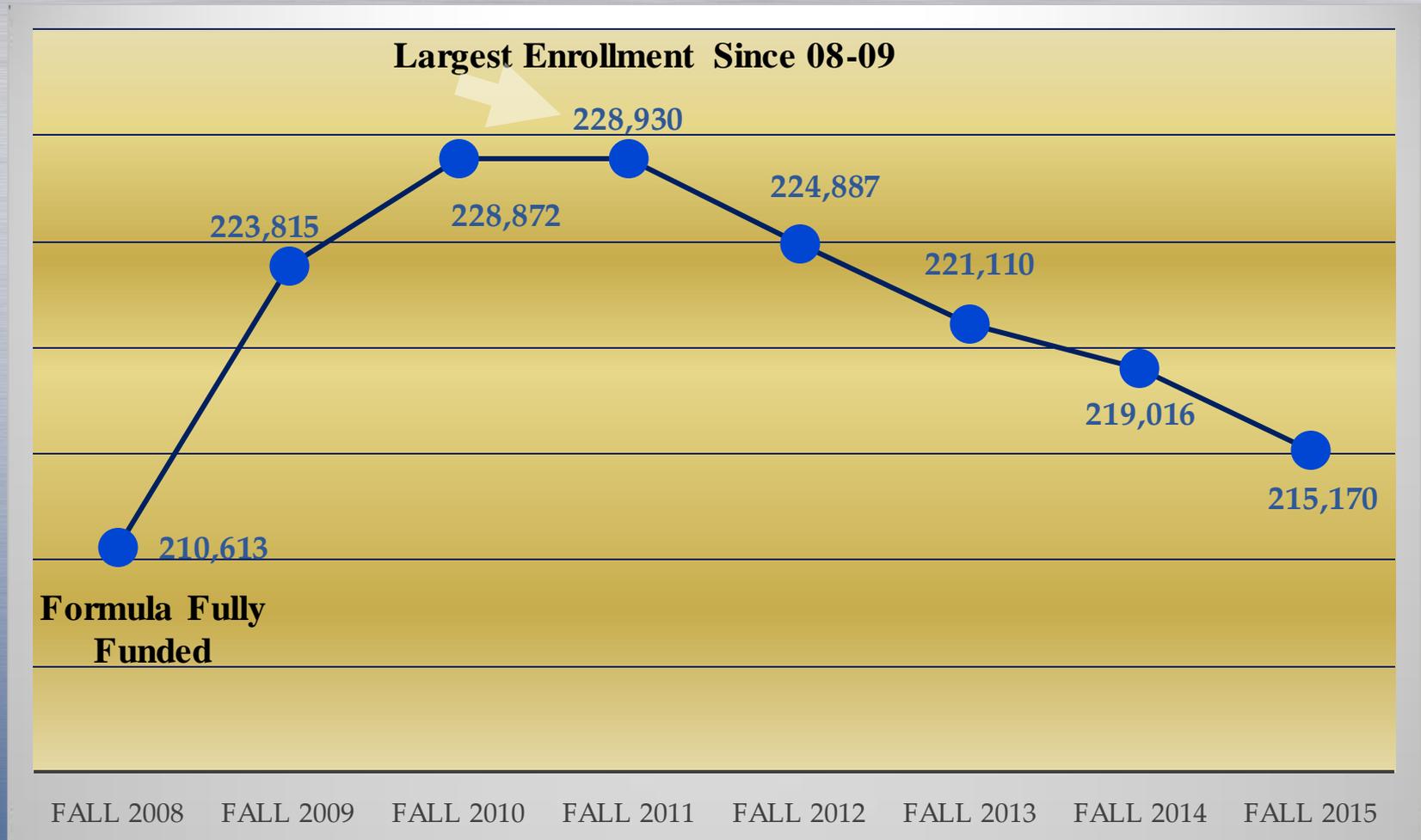
- **Deferred maintenance costs for higher education exceeds \$1.5B dollars.**
- **Higher education funding to maintain its facilities has decreased 96% since 2008.**





Increasing Demand for our Graduates

In 2015, Louisiana high school graduation rates reached an all time high ... but public higher education enrollment is the lowest since 2009



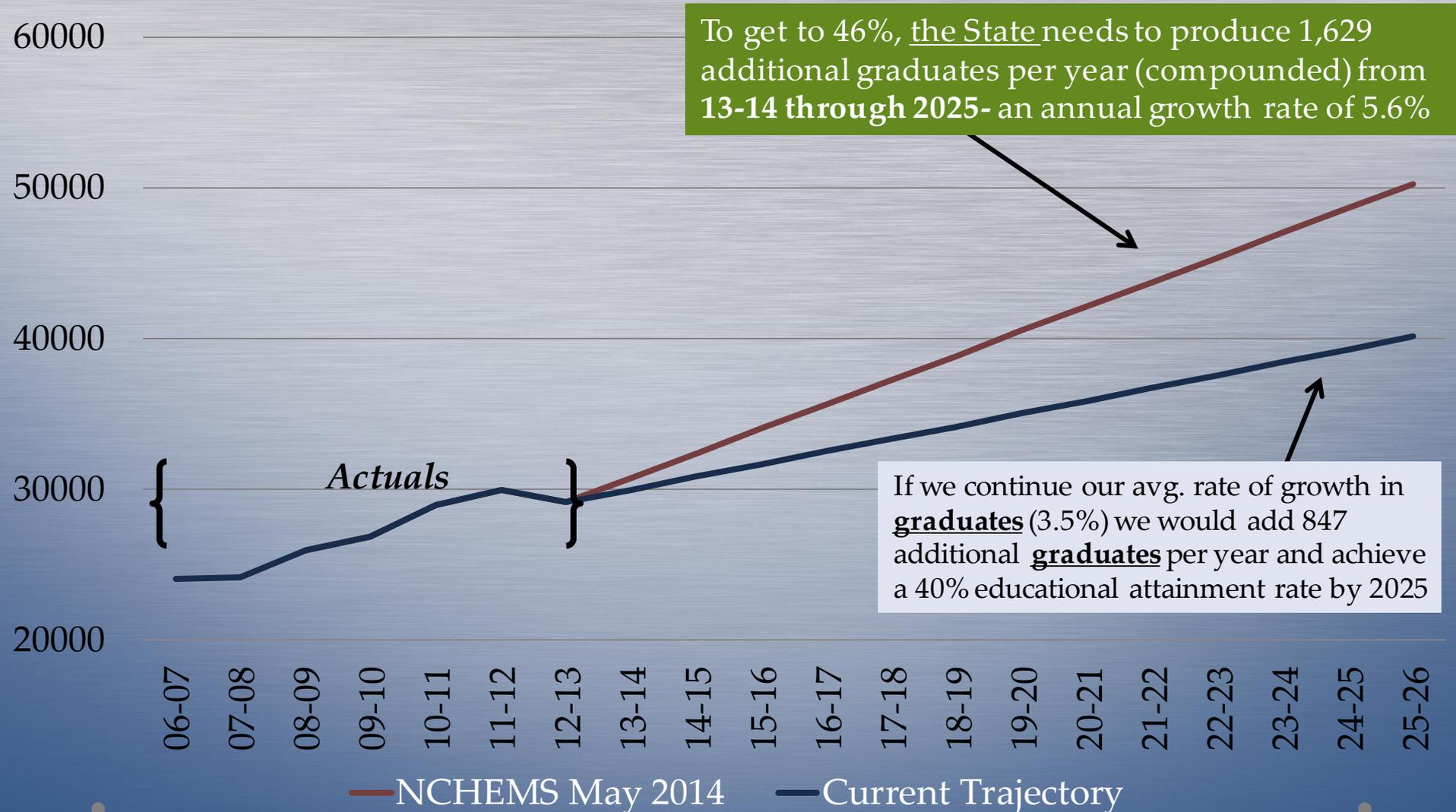
Total fall headcount enrollment

(Includes students enrolled at technical, two-year, four-year and specialized institutions)

Source: Board of Regents

+15,500 GRADUATES NEEDED BY 2025

BoR Master Plan Educational Attainment Goal of 46%



Fall Enrollment for Public Higher Education





Louisiana Higher Education Enrollment Trends

Louisiana Public Higher Education

Enrollment by System

System	Fall 2014 Enrollment	Fall 2015 Enrollment
Louisiana State University System	44,646	45,626
University of Louisiana System	89,379	90,483
Southern University System	12,741	13,061
Louisiana Community and Technical College System	72,250	66,000
Total	219,016	215,170

Undergraduate Enrollment by Age Group



Source: Statewide Student Profile System - Data Submitted by institutions

Higher Education & K-12

- The number of high school students enrolled in postsecondary courses has increased:

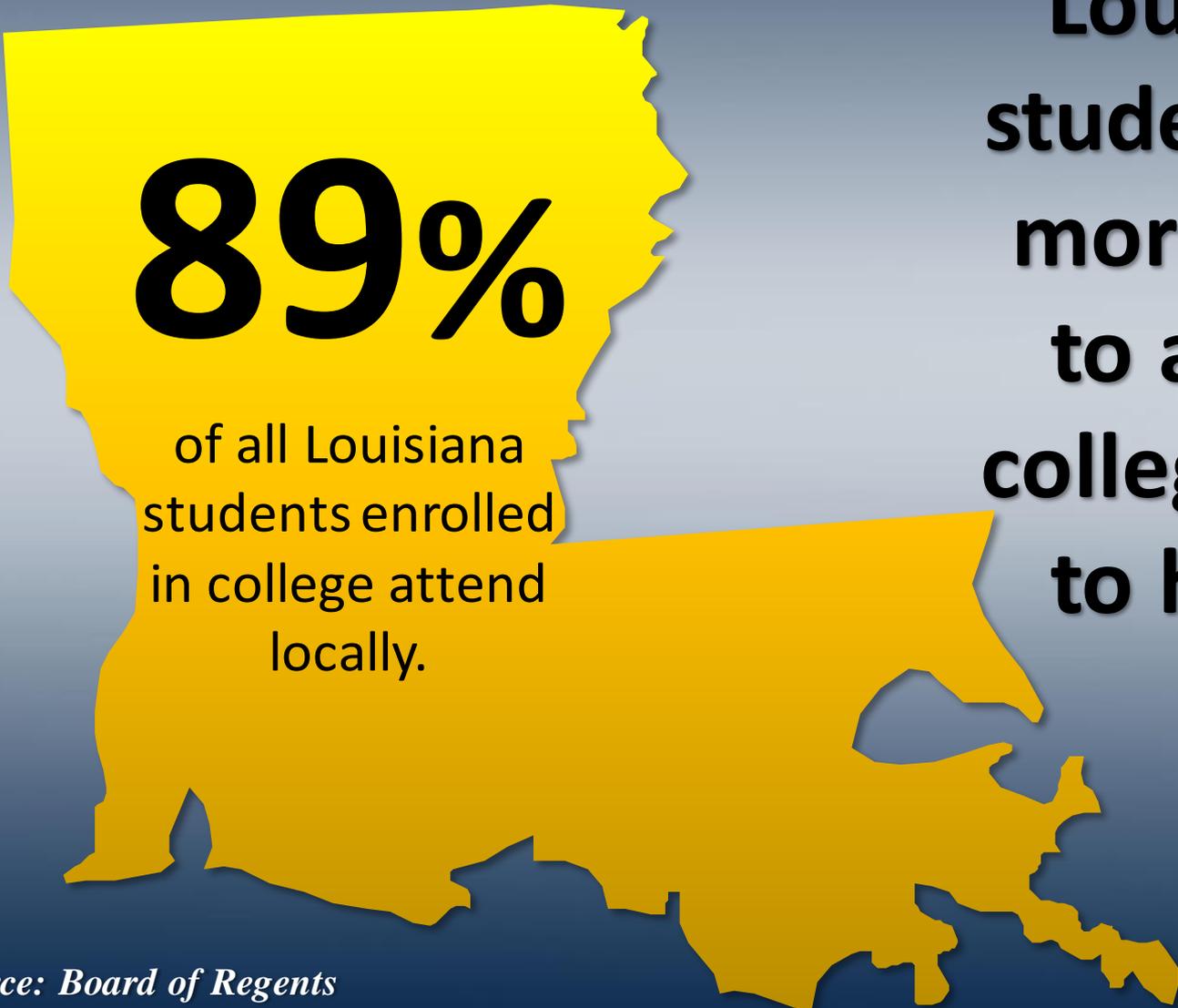
Fall 2010 - 18,551

Fall 2013 - 20,454

Fall 2014 – 22,875



Educating Our Own...



89%

of all Louisiana
students enrolled
in college attend
locally.

**Louisiana
students are
more likely
to attend
college close
to home!**

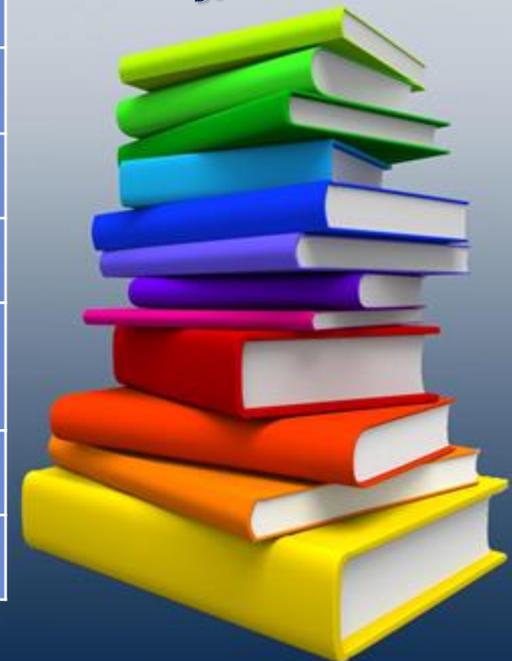
Graduating Our Own...

Program Completers That Lead to 4 & 5
Star Rated Jobs (Academic Year 2014-15)

Discipline Category	Associate Degree or Below	Baccalaureate or above	Completers from Louisiana
Science, Technology, Engineering, and Math (STEM)	2,193	4,661	79%
Health	2,346	3,798	90%
Business and Communication	978	4,427	84%
Trades	2,570	1,159	93%
Education	2	2,707	90%
Social and Behavioral Sciences and Human Services		2,498	85%
Arts and Humanities	189	1,483	85%
Grand Total	8,278	20,733	86%

75% of the Dentists in LA graduated from LSU.

70% of the doc's have completed their training (residency and/or medical school) at LSU.



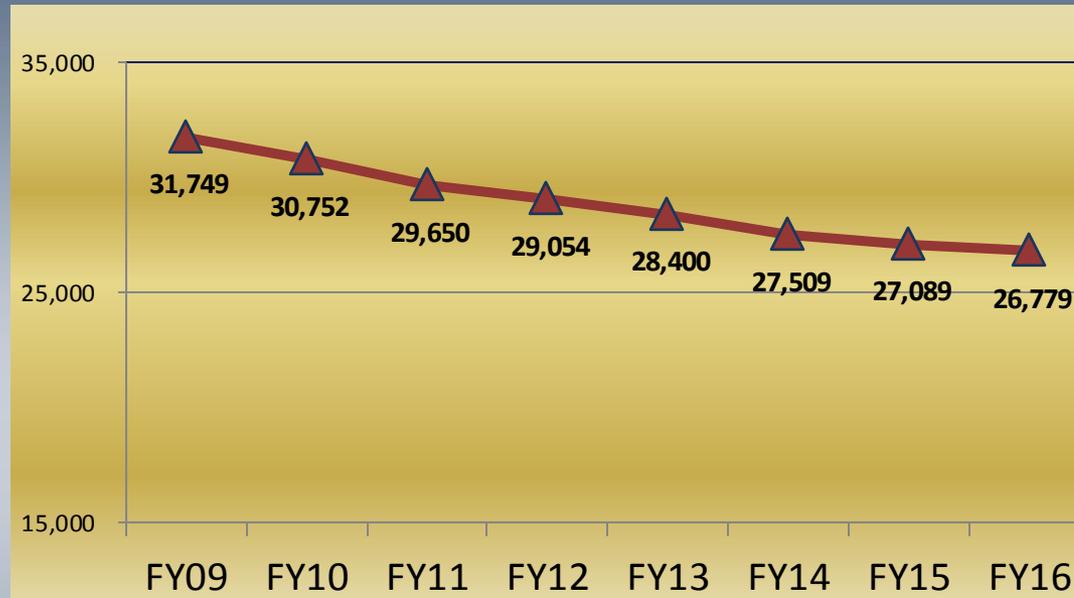
Source: Board of Regents Completer System, Louisiana Workforce Commission and Louisiana Economic Development Star Rating System



Louisiana Public Higher Education Efficiencies

What is Higher Ed doing to be more efficient?

Louisiana higher education has reduced nearly 5,000 full time employees (FTE) since FY09



5,000 fewer employees

- 1,197 fewer faculty members
- 621 fewer administrators
- 3,153 fewer staff members

Eliminated/Consolidated 582 Academic Programs (Jan/2008 and Dec/2015)

Increased Online Courses & Degrees by 44%

Source: Board of Regents

Louisiana Higher Education Efficiency Among Nation's Best



*Louisiana Ranks 16th
Nationally in Efficiencies
according to the US Chamber of Commerce*

**Louisiana Ranks 4th of 16
SREB States in Efficiencies**



Louisiana Colleges and Universities Fuel Research and Innovation

U.S. / LOUISIANA R&D COMPARISONS

SOURCE	LA	U.S.
Federal	\$320 million (21%)	\$53 billion (12%)
Industry	\$459 million (30%)	\$294 billion (69%)
Universities and Colleges	\$729 million (48%)	\$62 billion (15%)
Nonprofits	\$7 million (0.5%)	\$6 billion (2%)
State, other governments	\$7 million (0.5%)	n/a
TOTAL	\$1.5 billion	\$428 billion

Transfer/Articulation Opportunities

There were 3,665 Louisiana Transfer majors in Fall/2014, a 20% increase (+606) over the number of majors in Fall/2013.

Louisiana Transfer Degree Majors & Graduates, 2014 - 15

	-- AALT --		-- ASLT --	
	Majors Fall/2014	Graduates 2014-15	Majors Fall/2014	Graduates 2014-15
Baton Rouge CC	592	32	417	6
Bossier Parish CC	109	8	73	1
Delgado CC	242	25	311	30
Fletcher TCC	101	0	0	0
LSU Eunice	75	25	27	9
LA Delta CC	52	7	145	4
Nunez CC	72	6	95	13
River Parishes CC	80	14	155	8
South LA CC	120	7	172	3
SU in Shreveport	659	1	78	0
Total	2,192	125	1,473	74

Source: Board of Regents Fact Book 2013 -14

Where are We Now...



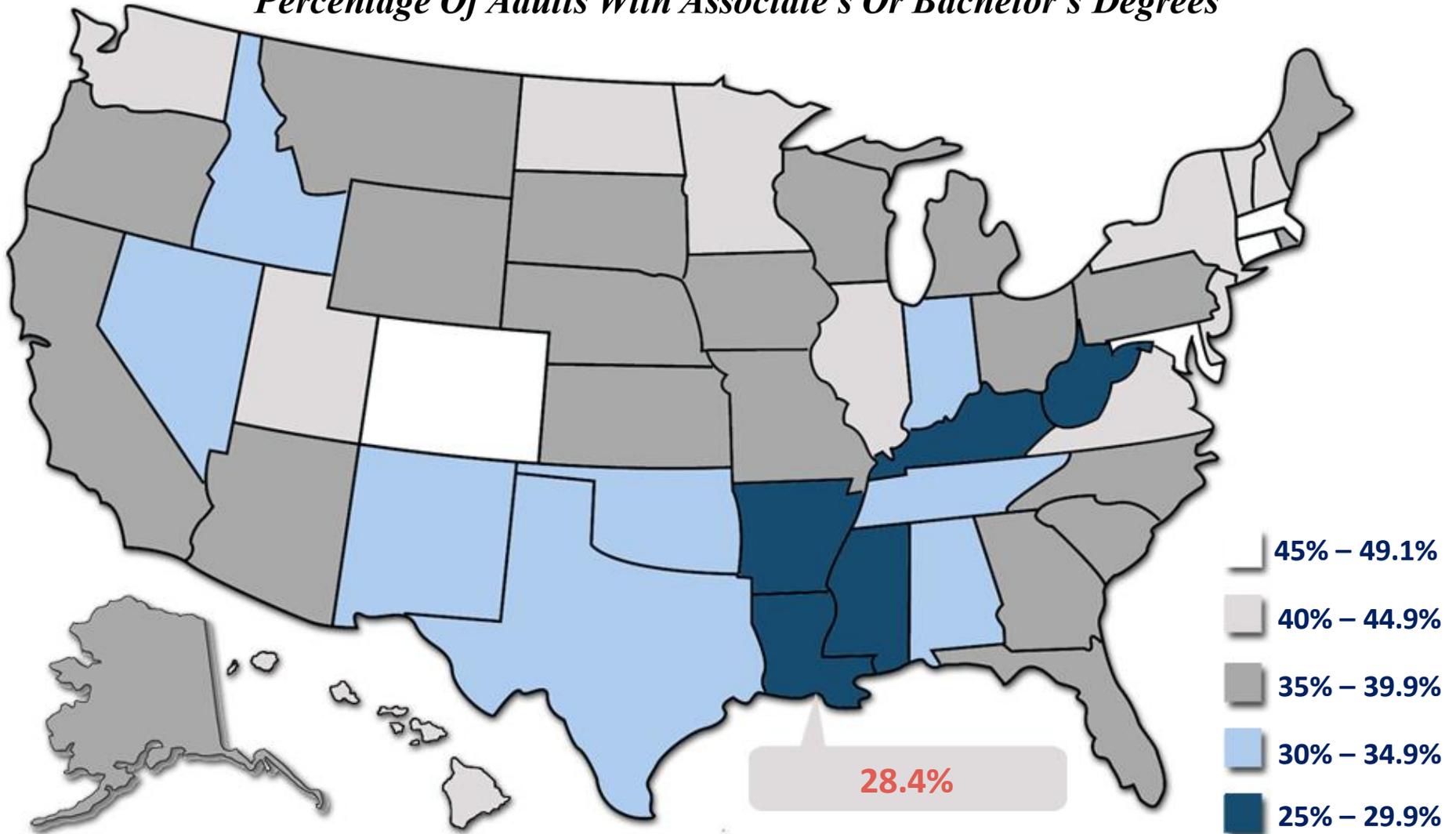
48th ...

49th ...

50th ...

Louisiana Ranks **48th** Nationally In Educational Attainment

Percentage Of Adults With Associate's Or Bachelor's Degrees



Source: US Census Bureau

Louisiana Ranks **49th** in Total Education Revenue Per FTE

Slipping from 48th in 2014



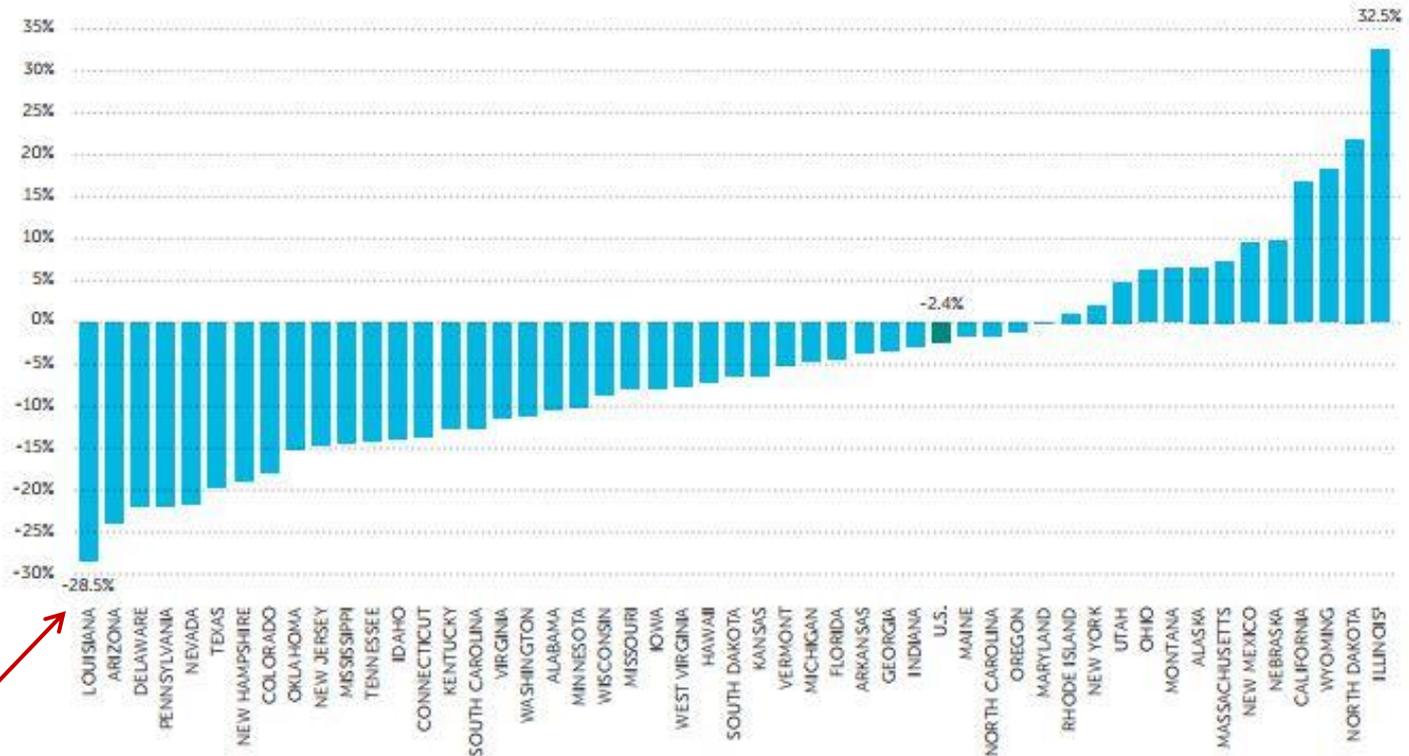
Figures in dollars

Source: SHEEO State Higher Education Finance FY2015

Louisiana Ranks 50th ...

in Public Higher Education Appropriations Per FTE when compared Nationally

For FY 2015, Louisiana has seen the largest percent decline in educational dollars from the state at -28.5 percent.



NOTE: 1) For Illinois, a \$1.08 billion back payment in FY 2015 to their historically underfunded higher education pension program resulted in past legacy pension funds accounting for 37% of all educational appropriations.

Dollars adjusted by 2015 HECA, Cost of Living Adjustment, and Enrollment Index.

SOURCE: State Higher Education Executive Officers



Our Plan...

The Future of Louisiana Higher Education



BOARD of REGENTS
STATE OF LOUISIANA

Elevate Louisiana! Educate & Innovate

Louisiana's goals for higher education



Educate

**“Educate through Higher Education
to Improve Lives and Create a Strong Workforce.”**

Enable Louisiana's working age population to participate in and complete a degree/credential program to improve their lives and deliver the workforce needed to support the state's economic expansion.



Innovate

**“Innovate to Build
Louisiana's
Economy.”**

Invest strategically in research that supports innovation and economic development.



ELEVATE LOUISIANA: The New Reality for Higher Education

Aligned to the *Elevate Louisiana* mission, the Board of Regents approved a series of initiatives which address the projected fiscal realities for Louisiana higher education. The initiatives are guided by the following principles:

- Access to undergraduate education is essential to the population and economy of Louisiana.
- Access to graduate education must be re-evaluated from a narrower state-wide perspective.
- Resources must be provided for essential cutting-edge research at selected sites.
- Postsecondary resources must be targeted to respond to local/regional workforce needs.

ELEVATE LOUISIANA: The New Reality for Higher Education

The Board of Regents will utilize a framework designed around the following initiatives:

1. Approve, as appropriate, revisions to existing role, scope and mission statements.
2. Develop and Adopt a Policy on mergers/consolidations of institutions.
3. Develop and Adopt a Policy on Financial Early Warning Systems and Financial Stress.
4. Revise Regents' Policy on Low-Completer Review to Elevate the Threshold for Review.
5. Conduct a Statewide and Regional Review of all Graduate programs.
6. Conduct a Statewide and Regional Review of Targeted Undergraduate Programs.
7. Review Degree Program Requirements and Available Courses to Encourage/Reward Structured Pathways to Degrees with Limited Course Choice.

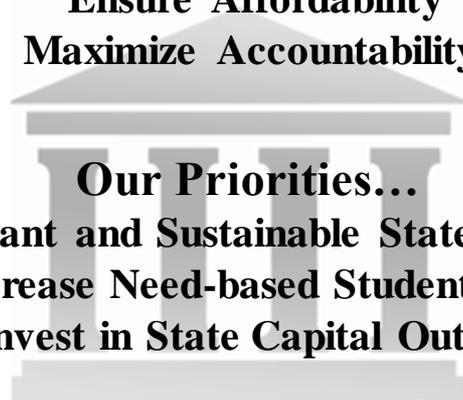
The Path Forward...

Our Focus...

Increase Educational Attainment

Ensure Affordability

Maximize Accountability



Our Priorities...

Significant and Sustainable State Funding

Increase Need-based Student Aid

Invest in State Capital Outlay

**ELEVATE
LOUISIANA**



**DISINVESTMENT/
BUDGET CUTS**



Stronger
Student
Support

Fill
Workforce
Gaps

Increase
Enrollment

Produce
More
Graduates

Mergers /
Financial Exigency
Possible Closures

Faculty &
Staff Cuts

Institutional Accreditation
& Funding

Reduce number of courses
= longer time to graduation

Insufficient production
of qualified graduates
to meet workforce demands

Decreased spending
in local communities
across the state



Louisiana Board of Regents

Commissioner Joseph C. Rallo

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